



# Condensed group statements of comprehensive income

| R million   | Six months ended<br>31 December |             | Year<br>ended<br>30 June |                  |
|---|---------------------------------|-------------|--------------------------|------------------|
|   | 2013<br>Unaudited               | %<br>change | 2012<br>Restated         | 2013<br>Restated |
| <b>Revenue</b>  |                                 |             |                          |                  |
| Casino  | 4 221                           | –           | 4 208                    | 8 195            |
| Rooms   | 558                             | 26          | 444                      | 957              |
| Food, beverage and other  | 628                             | 10          | 569                      | 1 115            |
|   | <b>5 407</b>                    | <b>4</b>    | 5 221                    | 10 267           |
| Consumables and services  | (604)                           |             | (551)                    | (1 130)          |
| Depreciation and amortisation   | (464)                           |             | (412)                    | (851)            |
| Employee costs  | (1 245)                         |             | (1 100)                  | (2 256)          |
| Levies and VAT on casino revenue  | (992)                           |             | (989)                    | (1 917)          |
| Promotional and marketing costs   | (391)                           |             | (389)                    | (717)            |
| Property and equipment rentals  | (73)                            |             | (54)                     | (128)            |
| Property costs  | (291)                           |             | (261)                    | (541)            |
| Other operational costs   | (467)                           |             | (409)                    | (831)            |
| <b>Operating profit</b>   | <b>880</b>                      | <b>(17)</b> | 1 056                    | 1 896            |
| Foreign exchange profits  | 7                               |             | 10                       | 57               |
| Interest income   | 11                              |             | 15                       | 31               |
| Interest expense  | (272)                           |             | (264)                    | (505)            |
| <b>Profit before tax</b>  | <b>626</b>                      | <b>(23)</b> | 817                      | 1 479            |
| Tax   | (242)                           |             | (288)                    | (477)            |
| <b>Profit for the period</b>  | <b>384</b>                      | <b>(27)</b> | 529                      | 1 002            |
| Other comprehensive income:   |                                 |             |                          |                  |
| <i>Items that may be reclassified<br/>to profit or loss</i>                 |                                 |             |                          |                  |
| Net (loss)/profit on cash flow hedges                                       | –                               |             | (3)                      | 3                |
| Tax on net (loss)/profit on<br>cash flow hedges                             | –                               |             | 1                        | (1)              |
| Transfer of hedging reserve to<br>statements of comprehensive income        | 4                               |             | 2                        | 2                |
| Tax on transfer of hedging reserve to<br>statements of comprehensive income | (1)                             |             | (1)                      | –                |
| Currency translation reserve  | 73                              |             | 104                      | 550              |
| <b>Total comprehensive income<br/>for the period</b>                        | <b>460</b>                      |             | 632                      | 1 556            |



  
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| R million   | Six months ended<br>31 December |             | Year<br>ended<br>30 June |                    |
|---|---------------------------------|-------------|--------------------------|--------------------|
|   | 2013<br>Unaudited               | %<br>change | 2012<br>Restated         | 2013<br>Restated   |
| <b>Profit for the period attributable to:</b>                     |                                 |             |                          |                    |
| Minorities  | 82                              |             | 149                      | 295                |
| Ordinary shareholders   | 302                             |             | 380                      | 707                |
|   | <b>384</b>                      |             | 529                      | 1 002              |
| <b>Total comprehensive income for the period attributable to:</b> |                                 |             |                          |                    |
| Minorities  | 117                             |             | 184                      | 592                |
| Ordinary shareholders   | 343                             |             | 448                      | 964                |
|   | <b>460</b>                      |             | 632                      | 1 556              |
|   | <b>Cents<br/>per share</b>      |             | Cents<br>per share       | Cents<br>per share |
| Earnings per share  |                                 |             |                          |                    |
| – basic   | 324                             |             | 411                      | 736                |
| – diluted   | 323                             | (21)        | 408                      | 732                |

# Condensed group statements of financial position

| R million                           | Six months ended<br>31 December |                  | Year<br>ended<br>30 June |
|-------------------------------------|---------------------------------|------------------|--------------------------|
|                                     | 2013<br>Unaudited               | 2012<br>Restated | 2013<br>Restated         |
| <b>ASSETS</b>                       |                                 |                  |                          |
| <b>Non current assets</b>           |                                 |                  |                          |
| Property, plant and equipment       | 11 288                          | 10 036           | 10 594                   |
| Intangible assets                   | 525                             | 490              | 494                      |
| Available-for-sale investment       | 48                              | 48               | 48                       |
| Loans and receivables               | 9                               | 17               | 13                       |
| Pension fund asset                  | 29                              | 38               | 29                       |
| Deferred tax                        | 217                             | 175              | 214                      |
|                                     | <b>12 116</b>                   | <b>10 804</b>    | <b>11 392</b>            |
| <b>Current assets</b>               |                                 |                  |                          |
| Loans and receivables               | 31                              | 48               | 52                       |
| Tax                                 | 70                              | 42               | 41                       |
| Accounts receivable and other       | 583                             | 518              | 557                      |
| Cash and cash equivalents           | 989                             | 923              | 1 024                    |
|                                     | <b>1 673</b>                    | <b>1 531</b>     | <b>1 674</b>             |
| <b>Total assets</b>                 | <b>13 789</b>                   | <b>12 335</b>    | <b>13 066</b>            |
| <b>EQUITY AND LIABILITIES</b>       |                                 |                  |                          |
| <b>Capital and reserves</b>         |                                 |                  |                          |
| Ordinary shareholders' equity       | 2 121                           | 1 638            | 2 033                    |
| Minorities' interests               | 1 591                           | 1 287            | 1 632                    |
|                                     | <b>3 712</b>                    | <b>2 925</b>     | <b>3 665</b>             |
| <b>Non current liabilities</b>      |                                 |                  |                          |
| Deferred tax                        | 513                             | 423              | 501                      |
| Borrowings                          | 3 368                           | 3 937            | 3 753                    |
| Other non current liabilities       | 419                             | 591              | 440                      |
|                                     | <b>4 300</b>                    | <b>4 951</b>     | <b>4 694</b>             |
| <b>Current liabilities</b>          |                                 |                  |                          |
| Tax                                 | 59                              | 88               | 69                       |
| Accounts payable and other          | 1 437                           | 1 240            | 1 472                    |
| Borrowings                          | 4 281                           | 3 131            | 3 166                    |
|                                     | <b>5 777</b>                    | <b>4 459</b>     | <b>4 707</b>             |
| <b>Total liabilities</b>            | <b>10 077</b>                   | <b>9 410</b>     | <b>9 401</b>             |
| <b>Total equity and liabilities</b> | <b>13 789</b>                   | <b>12 335</b>    | <b>13 066</b>            |



## Condensed group statements of cash flows

| R million   | Six months ended<br>31 December |                  | Year<br>ended<br>30 June |
|---|---------------------------------|------------------|--------------------------|
|   | 2013<br>Unaudited               | 2012<br>Restated | 2013<br>Restated         |
| <b>Cash generated by operations before:</b>             | <b>1 449</b>                    | 1 581            | 2 912                    |
| Working capital changes                                 | (109)                           | 15               | 168                      |
| <b>Cash generated by operations</b>                     | <b>1 340</b>                    | 1 596            | 3 080                    |
| Tax paid  | (275)                           | (307)            | (498)                    |
| <b>Cash generated by operating activities</b>           | <b>1 065</b>                    | 1 289            | 2 582                    |
| Settlement of long services award obligation            | (40)                            | –                | (120)                    |
| <b>Net cash generated by operating activities</b>       | <b>1 025</b>                    | 1 289            | 2 462                    |
| Cash utilised in investing activities                   | (1 046)                         | (744)            | (1 300)                  |
| Cash realised from investing activities                 | 19                              | 6                | 75                       |
| Net cash outflow from financing activities              | (52)                            | (391)            | (1 031)                  |
| Effect of exchange rates upon cash and cash equivalents | 19                              | 10               | 65                       |
| (Decrease)/Increase in cash and cash equivalents        | (35)                            | 170              | 271                      |
| Cash and cash equivalents at beginning of the year      | 1 024                           | 753              | 753                      |
| <b>Cash and cash equivalents at end of the year</b>     | <b>989</b>                      | 923              | 1 024                    |

## *Group statements of changes in equity*

| R million  | Share<br>capital<br>and<br>premium | Treasury<br>shares<br>and share<br>options | Foreign<br>currency<br>translation<br>reserve |
|--|------------------------------------|--|---|
| <b>Unaudited</b>   |                                    |  |   |
| <b>FOR THE SIX MONTHS ENDED 31 DECEMBER 2013</b>         |                                    |  |   |
| <b>Balance at 30 June 2013</b>                           | <b>309</b>                         | <b>(1 781)</b>                             | <b>482</b>                                    |
| Total comprehensive income for the period                | –                                  | –  | 40  |
| Treasury share options purchased                         | –                                  | (16)                                       | –   |
| Net deemed treasury shares purchased                     | –                                  | (1)  | –   |
| Vested shares  | –                                  | 13   | –   |
| Employee share based payments                            | –                                  | –  | –   |
| Release of share based payment reserve                   | –                                  | –  | –   |
| Delivery of share awards                                 | –                                  | –  | –   |
| Acquisition of minorities' interests                     | –                                  | –  | –   |
| Dividends paid   | –                                  | –  | –   |
| <b>Balance at 31 December 2013</b>                       | <b>309</b>                         | <b>(1 785)</b>                             | <b>522</b>                                    |
| <b>Restated</b>  |                                    |  |   |
| <b>FOR THE SIX MONTHS ENDED 31 DECEMBER 2012</b>         |                                    |  |   |
| <b>Balance at 30 June 2012 as previously reported</b>    | <b>277</b>                         | <b>(1 600)</b>                             | <b>228</b>                                    |
| <b>Adjustments due to full consolidation of Dinokana</b> | <b>–</b>                           | <b>(187)</b>                               | <b>–</b>                                      |
| <b>Restated balance as at 30 June 2012</b>               | <b>277</b>                         | <b>(1 787)</b>                             | <b>228</b>                                    |
| Total comprehensive income for the period                | –                                  | –  | 69  |
| Treasury share options purchased                         | –                                  | (8)  | –   |
| Net deemed treasury shares purchased                     | –                                  | (3)  | –   |
| Vested shares  | –                                  | 14   | –   |
| Employee share based payments                            | –                                  | –  | –   |
| Release of share based payment reserve                   | –                                  | –  | –   |
| Release of SFIR equity option reserve                    | –                                  | –  | –   |
| Delivery of share awards                                 | –                                  | –  | –   |
| Acquisition of minorities' interests                     | –                                  | –  | –   |
| Dividends paid   | –                                  | –  | –   |
| <b>Balance at 31 December 2012</b>                       | <b>277</b>                         | <b>(1 784)</b>                             | <b>297</b>                                    |
| <b>Restated</b>  |                                    |  |   |
| <b>FOR THE YEAR ENDED 30 JUNE 2013</b>                   |                                    |  |   |
| <b>Balance at 30 June 2012 as previously reported</b>    | <b>277</b>                         | <b>(1 600)</b>                             | <b>228</b>                                    |
| <b>Adjustments due to full consolidation of Dinokana</b> | <b>–</b>                           | <b>(187)</b>                               | <b>–</b>                                      |
| <b>Restated balance as at 30 June 2012</b>               | <b>277</b>                         | <b>(1 787)</b>                             | <b>228</b>                                    |
| Total comprehensive income for the year                  | –                                  | –  | 254   |
| Treasury share options purchased                         | –                                  | (34)                                       | –   |
| Treasury share options exercised                         | –                                  | 29   | –   |
| Shares issued  | 32                                 | –  | –   |
| Net deemed treasury shares purchased                     | –                                  | (3)  | –   |
| Vested shares  | –                                  | 14   | –   |
| Employee share based payments                            | –                                  | –  | –   |
| Release of share based payment reserve                   | –                                  | –  | –   |
| Release of SFIR equity option reserve                    | –                                  | –  | –   |
| Delivery of share awards                                 | –                                  | –  | –   |
| Acquisition of minorities' interests                     | –                                  | –  | –   |
| Dividends paid   | –                                  | –  | –   |
| <b>Balance at 30 June 2013</b>                           | <b>309</b>                         | <b>(1 781)</b>                             | <b>482</b>                                    |

| Share based payment reserve | Available-for-sale reserve | Reserve for non-controlling interests | Hedging reserve | Retained earnings | Ordinary shareholders' equity | Minorities' interests | Total equity |
|-----------------------------|----------------------------|---------------------------------------|-----------------|-------------------|-------------------------------|-----------------------|--------------|
| <b>86</b>                   | <b>4</b>                   | <b>(2 219)</b>                        | <b>1</b>        | <b>5 151</b>      | <b>2 033</b>                  | <b>1 632</b>          | <b>3 665</b> |
| -                           | -                          | -                                     | 1               | 302               | <b>343</b>                    | 117                   | 460          |
| -                           | -                          | -                                     | -               | -                 | <b>(16)</b>                   | -                     | (16)         |
| -                           | -                          | -                                     | -               | -                 | <b>(1)</b>                    | -                     | (1)          |
| (13)                        | -                          | -                                     | -               | -                 | -                             | -                     | -            |
| 27                          | -                          | -                                     | -               | -                 | <b>27</b>                     | -                     | 27           |
| (7)                         | -                          | -                                     | -               | 7                 | -                             | -                     | -            |
| -                           | -                          | -                                     | -               | (4)               | <b>(4)</b>                    | -                     | (4)          |
| -                           | -                          | (109)                                 | -               | -                 | <b>(109)</b>                  | (15)                  | (124)        |
| -                           | -                          | -                                     | -               | (152)             | <b>(152)</b>                  | (143)                 | (295)        |
| <b>93</b>                   | <b>4</b>                   | <b>(2 328)</b>                        | <b>2</b>        | <b>5 304</b>      | <b>2 121</b>                  | <b>1 591</b>          | <b>3 712</b> |
| <b>161</b>                  | <b>4</b>                   | <b>(2 206)</b>                        | <b>(2)</b>      | <b>4 634</b>      | <b>1 496</b>                  | <b>1 227</b>          | <b>2 723</b> |
| -                           | -                          | -                                     | -               | -                 | <b>(187)</b>                  | (51)                  | (238)        |
| <b>161</b>                  | <b>4</b>                   | <b>(2 206)</b>                        | <b>(2)</b>      | <b>4 634</b>      | <b>1 309</b>                  | <b>1 176</b>          | <b>2 485</b> |
| -                           | -                          | -                                     | (1)             | 380               | <b>448</b>                    | 184                   | 632          |
| -                           | -                          | -                                     | -               | -                 | <b>(8)</b>                    | -                     | (8)          |
| -                           | -                          | -                                     | -               | -                 | <b>(3)</b>                    | -                     | (3)          |
| (14)                        | -                          | -                                     | -               | -                 | -                             | -                     | -            |
| 27                          | -                          | -                                     | -               | -                 | <b>27</b>                     | -                     | 27           |
| (7)                         | -                          | -                                     | -               | 7                 | -                             | -                     | -            |
| (38)                        | -                          | -                                     | -               | 38                | -                             | -                     | -            |
| -                           | -                          | -                                     | -               | (4)               | <b>(4)</b>                    | -                     | (4)          |
| -                           | -                          | 15                                    | -               | -                 | <b>15</b>                     | 64                    | 79           |
| -                           | -                          | -                                     | -               | (146)             | <b>(146)</b>                  | (137)                 | (283)        |
| <b>129</b>                  | <b>4</b>                   | <b>(2 191)</b>                        | <b>(3)</b>      | <b>4 909</b>      | <b>1 638</b>                  | <b>1 287</b>          | <b>2 925</b> |
| <b>161</b>                  | <b>4</b>                   | <b>(2 206)</b>                        | <b>(2)</b>      | <b>4 634</b>      | <b>1 496</b>                  | <b>1 227</b>          | <b>2 723</b> |
| -                           | -                          | -                                     | -               | -                 | <b>(187)</b>                  | (51)                  | (238)        |
| <b>161</b>                  | <b>4</b>                   | <b>(2 206)</b>                        | <b>(2)</b>      | <b>4 634</b>      | <b>1 309</b>                  | <b>1 176</b>          | <b>2 485</b> |
| -                           | -                          | -                                     | 3               | 707               | <b>964</b>                    | 592                   | 1 556        |
| -                           | -                          | -                                     | -               | -                 | <b>(34)</b>                   | -                     | (34)         |
| -                           | -                          | -                                     | -               | -                 | <b>29</b>                     | -                     | 29           |
| -                           | -                          | -                                     | -               | -                 | <b>32</b>                     | -                     | 32           |
| -                           | -                          | -                                     | -               | -                 | <b>(3)</b>                    | -                     | (3)          |
| (14)                        | -                          | -                                     | -               | -                 | -                             | -                     | -            |
| 46                          | -                          | -                                     | -               | -                 | <b>46</b>                     | -                     | 46           |
| (32)                        | -                          | -                                     | -               | 32                | -                             | -                     | -            |
| (75)                        | -                          | -                                     | -               | 33                | <b>(42)</b>                   | 42                    | -            |
| -                           | -                          | -                                     | -               | (11)              | <b>(11)</b>                   | -                     | (11)         |
| -                           | -                          | (13)                                  | -               | 8                 | <b>(5)</b>                    | 95                    | 90           |
| -                           | -                          | -                                     | -               | (252)             | <b>(252)</b>                  | (273)                 | (525)        |
| <b>86</b>                   | <b>4</b>                   | <b>(2 219)</b>                        | <b>1</b>        | <b>5 151</b>      | <b>2 033</b>                  | <b>1 632</b>          | <b>3 665</b> |

## Supplementary information

| R million  | Six months ended<br>31 December |             | Year<br>ended<br>30 June |                  |
|--|---------------------------------|-------------|--------------------------|------------------|
|  | 2013<br>Unaudited               | %<br>change | 2012<br>Restated         | 2013<br>Restated |
| <b>EBITDA RECONCILIATION</b>   |                                 |             |                          |                  |
| <b>Operating profit</b>  | <b>880</b>                      | <b>(17)</b> | 1 056                    | 1 896            |
| Depreciation and amortisation  | <b>464</b>                      |             | 412                      | 851              |
| Property and equipment rentals   | <b>73</b>                       |             | 36                       | 104              |
| Pre-opening Maslow lease rentals*                                      | –                               |             | 18                       | 24               |
| Net loss on disposal of property, plant and equipment*                 | <b>5</b>                        |             | 1                        | –                |
| Pre-opening expenses*  | <b>13</b>                       |             | 29                       | 37               |
| Restructure costs*   | <b>39</b>                       |             | –                        | –                |
| Employee benefits*   | –                               |             | –                        | (15)             |
| Other*   | –                               |             | –                        | 4                |
| Reversal of Employee Share Trusts' consolidation*                      | <b>15</b>                       |             | 18                       | 35               |
| <b>EBITDA</b>  | <b>1 489</b>                    | <b>(5)</b>  | 1 570                    | 2 936            |
| EBITDA margin (%)  | <b>28</b>                       |             | 30                       | 29               |
| <b>HEADLINE EARNINGS AND ADJUSTED HEADLINE EARNINGS RECONCILIATION</b> |                                 |             |                          |                  |
| <b>Profit attributable to ordinary shareholders</b>                    | <b>302</b>                      | <b>(21)</b> | 380                      | 707              |
| <b>Headline earnings adjustments</b>                                   | <b>5</b>                        |             | 1                        | –                |
| Net loss on disposal of property, plant and equipment                  | <b>5</b>                        |             | 1                        | –                |
| Tax relief on the above items  | <b>(1)</b>                      |             | –                        | –                |
| Minorities' interests on the above items                               | <b>(2)</b>                      |             | (1)                      | –                |
| <b>Headline earnings</b>   | <b>304</b>                      | <b>(20)</b> | 380                      | 707              |
| <b>Adjusted headline earnings adjustments</b>                          | <b>43</b>                       |             | 45                       | 12               |
| Pre-opening expenses   | <b>13</b>                       |             | 29                       | 37               |
| Restructure costs  | <b>39</b>                       |             | –                        | –                |
| Pre-opening Maslow lease rentals                                       | –                               |             | 18                       | 24               |
| Employee benefits  | –                               |             | –                        | (15)             |
| Other  | –                               |             | –                        | 4                |
| Foreign exchange profits on intercompany loans                         | <b>(9)</b>                      |             | (2)                      | (38)             |
| Tax on the above items   | <b>(10)</b>                     |             | (14)                     | (1)              |
| Minorities' interests on the above items                               | <b>(5)</b>                      |             | 1                        | (2)              |
| Reversal of Employee Share Trusts' consolidation <sup>(i)</sup>        | <b>16</b>                       |             | 11                       | 24               |
| <b>Adjusted headline earnings</b>                                      | <b>348</b>                      | <b>(18)</b> | 423                      | 740              |

| R million  | Six months ended<br>31 December |             | Year<br>ended<br>30 June |                  |
|--|---------------------------------|-------------|--------------------------|------------------|
|  | 2013<br>Unaudited               | %<br>change | 2012<br>Restated         | 2013<br>Restated |
| <b>Number of shares ('000)</b>                                 |                                 |             |                          |                  |
| – in issue   | 93 371                          |             | 92 575                   | 93 234           |
| – for EPS calculation  | 93 246                          |             | 92 473                   | 92 589           |
| – for diluted EPS calculation                                  | 93 589                          |             | 93 227                   | 93 110           |
| – for adjusted headline EPS calculation <sup>(i)</sup>         | 103 845                         |             | 102 938                  | 102 991          |
| – for diluted adjusted headline EPS calculation <sup>(i)</sup> | 104 188                         |             | 103 691                  | 103 512          |
| <b>Earnings per share (cents)</b>                              |                                 |             |                          |                  |
| – basic earnings per share                                     | 324                             | (21)        | 411                      | 764              |
| – headline earnings per share                                  | 326                             | (21)        | 411                      | 764              |
| – adjusted headline earnings per share                         | 335                             | (18)        | 411                      | 719              |
| – diluted basic earnings per share                             | 323                             | (21)        | 408                      | 759              |
| – diluted headline earnings per share                          | 325                             | (20)        | 408                      | 759              |
| – diluted adjusted headline earnings per share                 | 334                             | (18)        | 408                      | 715              |
| <b>Tax rate reconciliation (%)</b>                             |                                 |             |                          |                  |
| Effective tax rate   | 39                              |             | 35                       | 32               |
| Preference share dividends                                     | (4)                             |             | (3)                      | (3)              |
| Prior year under-provisions                                    | (1)                             |             | (2)                      | –                |
| Foreign taxes  | (1)                             |             | 1                        | 1                |
| Capital allowances and disallowed expenditure                  | (5)                             |             | (3)                      | (2)              |
| SA corporate tax rate  | 28                              |             | 28                       | 28               |
| EBITDA to interest (times)                                     | 5.7                             |             | 6.3                      | 6.5              |
| Annualised borrowings to EBITDA (times)                        | 2.7                             |             | 2.4                      | 2.4              |
| Net asset value per share (Rand)                               | 22.72                           |             | 17.69                    | 21.81            |
| Capital expenditure  | 1 065                           |             | 704                      | 1 300            |
| Capital commitments  |                                 |             |                          |                  |
| – contracted   | 1 181                           |             | 230                      | 183              |
| – authorised but not contracted                                | 473                             |             | 751                      | 1 259            |
|  | 1 654                           |             | 981                      | 1 442            |

\* Items identified above are included as other expenses and other income in the segmental analysis.

(i) The consolidation of the Employee Share Trust is reversed in the calculation of adjusted headline earnings as the group does not receive the economic benefits of the trust.



## REVIEW OF THE SIX MONTHS

Trading for the period remained challenging, particularly in South Africa where casino revenue has remained under pressure and at Monticello where the effects of the smoking ban persist. The weaker Rand has however given a welcome boost to the tourism industry and to the group's hospitality revenues.

Revenue for the period was 4% ahead of the six months ended 31 December 2012 ("last year") at R5.4 billion. Casino revenue was in line with last year whilst the group experienced strong growth in hospitality revenue with room revenue up 26% and food, beverage and other revenue up 10%. Casino revenue in the group's South African properties was up 3% following a stronger 2<sup>nd</sup> quarter where casino revenue was up 4.5%.

EBITDA at R1.5 billion was 5% below last year, with the EBITDA margin declining from 30.1% to 27.5%. As a result of cost cutting initiatives, EBITDA in the 2<sup>nd</sup> quarter was down by only 2% compared to the 9% decline in the 1<sup>st</sup> quarter. Further restructuring is currently the focus of a recently announced consultation process in terms of section 189 and section 189A of the Labour Relations Act, 66 of 1995.

Depreciation and amortisation increased 13% due to additional depreciation charges from the new property openings (Boardwalk and Maslow hotels) and the installation of the group's enterprise gaming system at a number of our properties.

Property and equipment rentals increased due to higher variable rentals on the Maslow and Table Bay as a result of improved revenue and profitability as well as an increase in gaming equipment rentals.

Employee costs, which were up 13%, include restructuring costs of R39 million and the cost of employees of the group's two new hotels. On a comparable basis employee costs were up 6%.

Net interest paid of R261 million increased by 5% due largely to the group no longer capitalising interest on the Boardwalk and Maslow hotel developments and the costs incurred in refinancing Monticello's debt.

The tax charge of R242 million declined by 16% due mainly to the lower profits. The effective tax rate, excluding non-deductible preference share dividends, foreign tax charges and prior year under provisions, was 33% (2012: 31%).

Adjusted headline earnings of R348 million and diluted adjusted headline earnings per share of 334 cents were 18% below last year.

The board has declared a gross interim dividend of 90 cents (2012: 110 cents) per share.

## REVENUE SEGMENTAL ANALYSIS

Revenue by region and nature is set out below:

| R million     | GAMING       |           | ROOMS      |         | F&B & OTHER |          | TOTAL        |           |
|---------------|--------------|-----------|------------|---------|-------------|----------|--------------|-----------|
|               | 2013         | 2012      | 2013       | 2012    | 2013        | 2012     | 2013         | 2012      |
| South Africa* | <b>3 371</b> | 3% 3 286  | <b>379</b> | 30% 292 | <b>406</b>  | 13% 360  | <b>4 156</b> | 6% 3 938  |
| Other African | <b>222</b>   | 15% 193   | <b>175</b> | 15% 152 | <b>152</b>  | 16% 131  | <b>549</b>   | 15% 476   |
| Monticello    | <b>628</b>   | (14%) 729 | <b>4</b>   | – –     | <b>70</b>   | (10%) 78 | <b>702</b>   | (13%) 807 |
|               | <b>4 221</b> | – 4 208   | <b>558</b> | 26% 444 | <b>628</b>  | 10% 569  | <b>5 407</b> | 4% 5 221  |

\* Includes Management activities and Central office and other eliminations

South Africa contributed 77% (75%) of group revenue with 81% (83%) coming from gaming. Monticello's share of group revenue declined from 15% last year to 13% due to the smoking ban.

## Segmental analysis

| R million                             | REVENUE                      |       |                                  | EBITDA                       |       |                                  |
|---------------------------------------|------------------------------|-------|----------------------------------|------------------------------|-------|----------------------------------|
|                                       | Six months to<br>31 December | 2012  | Year<br>ended<br>30 June<br>2013 | Six months to<br>31 December | 2012  | Year<br>ended<br>30 June<br>2013 |
|                                       | 2013                         |       |                                  | 2013                         |       |                                  |
| <b>South African Operations</b>       | <b>4 136</b>                 | 3 914 | 7 788                            | <b>1 144</b>                 | 1 135 | 2 217                            |
| GrandWest                             | 999                          | 928   | 1 866                            | 408                          | 387   | 789                              |
| Sun City                              | 720                          | 653   | 1 291                            | 96                           | 89    | 168                              |
| Sibaya                                | 555                          | 524   | 1 040                            | 195                          | 178   | 362                              |
| Carnival City                         | 523                          | 554   | 1 061                            | 156                          | 173   | 316                              |
| Boardwalk                             | 278                          | 236   | 496                              | 82                           | 71    | 143                              |
| Wild Coast Sun                        | 200                          | 195   | 389                              | 31                           | 33    | 67                               |
| Carousel                              | 160                          | 166   | 322                              | 30                           | 36    | 66                               |
| Meropa                                | 134                          | 156   | 292                              | 49                           | 63    | 113                              |
| Windmill                              | 129                          | 134   | 255                              | 46                           | 50    | 94                               |
| Morula                                | 108                          | 124   | 230                              | 9                            | 18    | 28                               |
| Table Bay                             | 108                          | 77    | 181                              | 22                           | 6     | 22                               |
| Flamingo                              | 73                           | 79    | 152                              | 23                           | 24    | 44                               |
| Golden Valley                         | 70                           | 66    | 128                              | 9                            | 15    | 28                               |
| Maslow                                | 56                           | –     | 41                               | 2                            | –     | (6)                              |
| Other operating segments              | 23                           | 22    | 44                               | (14)                         | (8)   | (17)                             |
| <b>Other African Operations</b>       | <b>549</b>                   | 476   | 948                              | <b>101</b>                   | 77    | 174                              |
| Federal Palace                        | 105                          | 101   | 198                              | 9                            | 15    | 40                               |
| Zambia                                | 115                          | 87    | 182                              | 29                           | 18    | 41                               |
| Botswana                              | 97                           | 89    | 178                              | 25                           | 22    | 50                               |
| Swaziland                             | 89                           | 84    | 161                              | 6                            | 5     | 9                                |
| Lesotho                               | 65                           | 60    | 118                              | 11                           | 9     | 16                               |
| Kalahari Sands                        | 78                           | 55    | 111                              | 21                           | 8     | 18                               |
| <b>Monticello</b>                     | <b>702</b>                   | 807   | 1 498                            | <b>121</b>                   | 195   | 318                              |
| <b>Management activities</b>          | <b>299</b>                   | 323   | 610                              | <b>133</b>                   | 164   | 244                              |
| <b>Total operating segments</b>       | <b>5 686</b>                 | 5 520 | 10 844                           | <b>1 499</b>                 | 1 571 | 2 953                            |
| Central office and other eliminations | (279)                        | (299) | (577)                            | (10)                         | (1)   | (17)                             |
| Other income <sup>(ii)</sup>          | –                            | –     | –                                | –                            | –     | –                                |
| Other expenses <sup>(ii)</sup>        | –                            | –     | –                                | –                            | –     | –                                |
|                                       | <b>5 407</b>                 | 5 221 | 10 267                           | <b>1 489</b>                 | 1 570 | 2 936                            |

(ii) Refer to EBITDA reconciliation denoted\*

| EBITDA MARGIN (%) |                                      |                                  | OPERATING PROFIT |                                      |                                  |
|-------------------|--------------------------------------|----------------------------------|------------------|--------------------------------------|----------------------------------|
| 2013              | Six months to<br>31 December<br>2012 | Year<br>ended<br>30 June<br>2013 | 2013             | Six months to<br>31 December<br>2012 | Year<br>ended<br>30 June<br>2013 |
| <b>27.7</b>       | 29.0                                 | 28.5                             | <b>778</b>       | 833                                  | 1 586                            |
| <b>40.8</b>       | 41.7                                 | 42.3                             | <b>356</b>       | 333                                  | 691                              |
| <b>13.3</b>       | 13.6                                 | 13.0                             | <b>32</b>        | 30                                   | 45                               |
| <b>35.1</b>       | 34.0                                 | 34.8                             | <b>159</b>       | 144                                  | 293                              |
| <b>29.8</b>       | 31.2                                 | 29.8                             | <b>110</b>       | 132                                  | 232                              |
| <b>29.5</b>       | 30.1                                 | 28.8                             | <b>42</b>        | 41                                   | 72                               |
| <b>15.5</b>       | 16.9                                 | 17.2                             | <b>8</b>         | 13                                   | 26                               |
| <b>18.8</b>       | 21.7                                 | 20.5                             | <b>15</b>        | 24                                   | 39                               |
| <b>36.6</b>       | 40.4                                 | 38.7                             | <b>40</b>        | 53                                   | 96                               |
| <b>35.7</b>       | 37.3                                 | 36.9                             | <b>37</b>        | 42                                   | 78                               |
| <b>8.3</b>        | 14.5                                 | 12.2                             | <b>-</b>         | 10                                   | 12                               |
| <b>20.4</b>       | 7.8                                  | 12.2                             | <b>10</b>        | (3)                                  | 2                                |
| <b>31.5</b>       | 30.4                                 | 28.9                             | <b>18</b>        | 18                                   | 33                               |
| <b>12.9</b>       | 22.7                                 | 21.9                             | <b>2</b>         | -                                    | 14                               |
| <b>3.6</b>        | -                                    | (14.6)                           | <b>(36)</b>      | -                                    | (29)                             |
| <b>(60.9)</b>     | (36.4)                               | (38.6)                           | <b>(15)</b>      | (10)                                 | (18)                             |
| <b>18.4</b>       | 16.2                                 | 18.4                             | <b>43</b>        | 29                                   | 70                               |
| <b>8.6</b>        | 14.9                                 | 20.2                             | <b>(12)</b>      | 2                                    | 8                                |
| <b>25.2</b>       | 20.7                                 | 22.5                             | <b>18</b>        | 11                                   | 23                               |
| <b>25.8</b>       | 24.7                                 | 28.1                             | <b>19</b>        | 17                                   | 39                               |
| <b>6.7</b>        | 6.0                                  | 5.6                              | <b>4</b>         | 1                                    | 2                                |
| <b>16.9</b>       | 15.0                                 | 13.6                             | <b>4</b>         | 2                                    | 3                                |
| <b>26.9</b>       | 14.5                                 | 16.2                             | <b>10</b>        | (4)                                  | (5)                              |
| <b>17.2</b>       | 24.2                                 | 21.2                             | <b>28</b>        | 115                                  | 149                              |
| <b>44.5</b>       | 50.8                                 | 40.0                             | <b>118</b>       | 145                                  | 196                              |
| <b>26.4</b>       | 28.5                                 | 27.2                             | <b>967</b>       | 1 122                                | 2 001                            |
| <b>-</b>          | -                                    | -                                | <b>(15)</b>      | -                                    | (20)                             |
| <b>-</b>          | -                                    | -                                | <b>-</b>         | -                                    | 21                               |
| <b>-</b>          | -                                    | -                                | <b>(72)</b>      | (66)                                 | (106)                            |
| <b>27.5</b>       | 30.1                                 | 28.6                             | <b>880</b>       | 1 056                                | 1 896                            |

The Boardwalk and Maslow hotels which opened in December 2012 and January 2013 respectively contributed to the strong room's revenue growth. On a comparative basis rooms' revenue was up 15% for the period. The overall group occupancy of 66.2% was 2.7% ahead of last year at an achieved daily rate ("ADR") of R957, 11% up on last year. Room nights sold increased by 14%. Key properties' occupancies and ADRs are set out below:

|                                   | OCCUPANCY |       | ADR    |        |
|-----------------------------------|-----------|-------|--------|--------|
|                                   | 2013      | 2012  | 2013   | 2012   |
| Sun City                          | 63.8%     | 62.2% | R1 431 | R1 390 |
| Wild Coast Sun                    | 79.7%     | 76.1% | R478   | R638   |
| The Table Bay Hotel               | 61.7%     | 44.5% | R2 176 | R2 082 |
| The Maslow                        | 54.9%     | –     | R1 102 | –      |
| Royal Livingstone and Zambezi Sun | 45.2%     | 40.1% | R1 956 | R1 823 |
| Gaborone Sun                      | 75.8%     | 78.3% | R855   | R744   |
| The Federal Palace                | 62.4%     | 60.9% | R2 149 | R2 035 |

## OPERATIONAL REVIEW

**GrandWest** revenue was 8% ahead of last year at R999 million with the local economy benefitting from the increased tourism spend in Cape Town. EBITDA at R408 million was 5% up with the EBITDA margin declining 0.9% to 40.8% due to a 2% increase in gaming levies effective from 1 September 2013, which resulted in an additional cost of R12 million.

**Sibaya** grew revenue 6% to R555 million and EBITDA increased 10% to R195 million through excellent cost control resulting in a 1.1% improvement in the EBITDA margin to 35.1%. Encouragingly, Sibaya's share of the KwaZulu-Natal gaming market of 35.6% (36.7% in the last quarter) has improved over prior years.

**Carnival City**, continued to experience a slowdown with revenue declining 6%, well below the 1.7% growth in the Gauteng casino market, and EBITDA down 10%. The decline in revenue is attributed to increased competition from Electronic Bingo Terminals ("EBTs") and Limited Payout Machines ("LPMs") in and around Ekurhuleni. Revenue from EBTs and LPMs in Gauteng increased 23% in the 2013 calendar year, which has impacted negatively not only on Carnival City but also Morula.

**Boardwalk** revenue increased 18% to R278 million with casino revenue up 11%. Included in revenue is room's revenue of R14 million (2012: R0) from the Boardwalk hotel which opened in mid-December 2012. EBITDA increased 15% to R82 million while the EBITDA margin declined 0.6% to 29.5% as a result of the increased cost structure resulting from the larger property.

**Sun City** revenue at R720 million was 10% up on last year, while EBITDA was 8% ahead at R96 million. As a result of new marketing initiatives gaming revenue was up 15% at R265 million. Rooms revenue was 5% ahead of last year due to a 10% increase in international room nights sold, whilst local room nights sold were flat on last year.

**Wild Coast Sun** revenue increased 3% to R200 million with gaming revenue 5% up at R153 million. Given that cost inflation is running ahead of revenue growth, EBITDA declined 6% to R31 million. [Occupancies were 3.6% ahead of last year while the room rate decreased 25% to R478 in an effort to attract additional gaming customers.]

**Table Bay Hotel** had an exceptional six months with revenue 40% ahead of last year at R108 million and EBITDA 267% up at R22 million. The occupancy and ADR increased 17.2% and 4.5% respectively. International room nights sold (75% of total room nights sold) increased by 43% and local room nights sold increased by 31%. The weakening Rand continues to benefit the property in relation to the international tourism sector.

**The Royal Livingstone and Zambezi Sun's** revenue in local currency was 18% ahead of last year whilst EBITDA was 42% up. In Rands, revenue at R115 million and EBITDA at R29 million were 32% and 61% up on last year, respectively. The requirement to have a yellow fever vaccination when visiting Zambia, and not the Zimbabwean side of the Victoria Falls, continues to be a significant disadvantage to our properties.

**Gaborone Sun** and the other Botswana operations achieved revenue of Pula82 million and EBITDA of Pula21 million, 0.3% and 0.6% ahead of last year. In Rands, revenue and EBITDA were 9% and 14% ahead of last year. The lack of growth in local currency is attributed to the subdued macroeconomic environment currently being experienced in Botswana. The EBITDA margin increased 0.1% to 25.5% due to lower marketing costs and energy usage savings.

**The Federal Palace** revenue in local currency was 9% below last year at NGN1 682 million (R105 million) with gaming revenue in line with last year at NGN738 million. The decline in hospitality revenues is due to the opening of two 180 room 5 star hotels in Lagos which have impacted the achieved room rate (down 12% in Naira) and food and beverage revenue. EBITDA declined 40% to R9 million as a result of legal and professional fees incurred on a proposed scheme of arrangement to delist the local company and other legal matters.

**Monticello** revenue, in Chilean Pesos, was down 22% (13% down in Rands) on last year at CLP35.6 billion due to the impact of the anti-smoking legislation. Two smoking decks were opened towards the end of September and a further 2 decks in late October and these are starting to have a positive effect on revenue with the decline in gaming revenue slowing to 11% in November 2013 and 7% in January 2014. As a result of the lower revenues EBITDA declined 45% to CLP6.1 billion. A comprehensive restructure of Monticello was undertaken in September which has resulted in the EBITDA margin improving from 13.9% in the first quarter to 20.4% in the 2<sup>nd</sup> quarter.

Monticello's share of the Santiago market increased 3.3% to 70.8% due to the introduction of 218 new slot machines and increased entertainment and promotional activity.

## MANAGEMENT ACTIVITIES

Management fees and related income of R299 million was 7% below last year whilst EBITDA of R133 million was 19% below last year. The decline in EBITDA is due to the cancellation of the Afrisun Gauteng and Teemane Manco management contracts (part of an initiative to simplify the group structure) which contributed R14 million of revenue and R11 million of EBITDA, lower project fees received and the low revenue and EBITDA growth experienced in the group.

## FINANCIAL POSITION

The group's borrowings at 31 December 2013 of R7.6 billion are R730 million above 30 June 2013. The increase in debt is primarily due to the funding of a R500 million facility secured for the Ocean Club Casino in Panama and the raising of R120 million preference share funding to acquire WIP Gaming (Pty) Ltd's, 23.2% interest in Afrisun Leisure.

### Borrowings

| R million                                       | 31 December<br>2013 | 31 December<br>2012 | 30 June<br>2013 |
|---|---------------------|---------------------|-----------------|
| SunWest (GrandWest and Table Bay)               | 855                 | 726                 | 721             |
| Emfuleni (Boardwalk and Fish River Sun)         | 638                 | 704                 | 708             |
| Afrisun Gauteng (Carnival City)                 | 587                 | 492                 | 539             |
| SFI Resorts (Monticello)                        | 566                 | 651                 | 553             |
| The Tourist Company of Nigeria (Federal Palace) | 535                 | 413                 | 497             |
| Ocean Club Inc (Ocean Club Casino – Panama)     | 452                 | –                   | –               |
| Afrisun KZN (Sibaya)                            | 388                 | 344                 | 318             |
| Transkei Sun (Wild Coast Sun)                   | 338                 | 341                 | 349             |
| Worcester (Golden Valley)                       | 134                 | 136                 | 135             |
| Meropa  | 128                 | 115                 | 118             |
| Mangaung Sun (Windmill)                         | 106                 | 143                 | 162             |
| Teemane (Flamingo)                              | 66                  | 70                  | 66              |
| Lesotho Sun                                     | 18                  | 21                  | 16              |
| Swazispa  | 12                  | 19                  | 23              |
| Sands Hotels (Kalahari Sands)                   | 8                   | 21                  | 14              |
| Sun International Botswana (Gaborone Sun)       | 1                   | 2                   | 2               |
| Central office                                  | 2 320               | 2 392               | 2 210           |
|   | 7 152               | 6 590               | 6 431           |
| Employee Share Trusts                           | 497                 | 478                 | 488             |
|   | 7 649               | 7 068               | 6 919           |

## Capital expenditure incurred during the year

R million

|                                  |  |  |  |              |
|----------------------------------|--|--|--|--------------|
| <b>Expansionsary</b>             |  |  |  |              |
| Ocean Club Casino                |  |  |  | <b>451</b>   |
| <b>Refurbishment:</b>            |  |  |  |              |
| Sun City                         |  |  |  | 48           |
| Table Bay                        |  |  |  | 9            |
| Zambia (Royal Livingstone)       |  |  |  | 3            |
|                                  |  |  |  | <b>60</b>    |
| <b>Ongoing asset replacement</b> |  |  |  | <b>433</b>   |
| <b>Enterprise Gaming System</b>  |  |  |  | <b>121</b>   |
| <b>Total capital expenditure</b> |  |  |  | <b>1 065</b> |

The expenditure on the Ocean Club Casino relates primarily to the purchase of the casino component, Penthouse and certain apartments in the Trump Ocean Club International Hotel.

## Forecast Project Capital expenditure

The table below sets out the capital expenditure on major projects and the expected timing thereof:

| R million                           | Total        | Spend<br>to date | 30 June    |            |
|-------------------------------------|--------------|------------------|------------|------------|
|                                     |              |                  | 2014       | 2015       |
| Ocean Club Casino                   | 1 135        | 451              | 290        | 394        |
| Sun City Vacation Club              | 300          | 21               | 126        | 153        |
| Enterprise Gaming System            | 680          | 353              | 250        | 77         |
| Enterprise Resource Planning System | 141          | 43               | 37         | 61         |
| <b>Total capital expenditure</b>    | <b>2 256</b> | <b>868</b>       | <b>703</b> | <b>685</b> |

## ACCOUNTING POLICIES

The condensed consolidated financial information for the six months ended 31 December 2013 has been prepared in accordance with the requirements of the JSE Limited Listings Requirements and the South African Companies Act No 71 of 2008. The Listings Requirements require interim reports to be prepared in accordance with the framework concepts, the measurement and recognition requirements of International Financial Reporting Standards (IFRS), the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and must also, as a minimum, contain the information required by IAS 34 "Interim Financial Reporting". The accounting policies applied are consistent with those adopted in the financial statements for the year ended 30 June 2013, except for the adoption of IFRS 10: Consolidated Financial Statements which is effective for year ends beginning on or after 1 January 2013. The impact of IFRS 10 is set out in the restatement note below.

### Prior year restatement

In terms of IFRS 10: Consolidated Financial Statements, Dinokana Proprietary Limited ("Dinokana") is deemed to be a subsidiary of Sun International. This has resulted in the restatement of the 31 December 2012 and 30 June 2013 results. Dinokana is now consolidated as a subsidiary whereas previously 49% of Dinokana was proportionately consolidated.

The effect of the restatement on the 31 December 2012 statement of financial position is as follows:

|                           | As<br>previously<br>reported | Consolidation<br>of Dinokana | Restated |
|---------------------------|------------------------------|------------------------------|----------|
| Non current borrowings    | 3 693                        | 244                          | 3 937    |
| Treasury shares           | (1 597)                      | (187)                        | (1 784)  |
| Minorities                | 1 343                        | (56)                         | 1 287    |
| Cash and cash equivalents | 922                          | 1                            | 923      |

The effect of the restatement on the 31 December 2012 statement of comprehensive income is as follows:

|  | As<br>previously<br>reported | Consolidation<br>of<br>Dinokana | Restated |
|--|------------------------------|---------------------------------|----------|
| Interest expense                               | (255)                        | (9)                             | (264)    |
| Profit for the period attributed to Minorities | 158                          | (9)                             | 149      |

The consolidation of Dinokana has also resulted in a further 3 427 077 Sun International shares which have been recognised as treasury shares.

#### **Acquisition of Powerbet Gaming (Pty) Ltd**

On 30 October 2013, the Group acquired a 100% shareholding in Powerbet Gaming (Pty) Ltd ("Powerbet").

A provisional purchase price allocation has been performed in the results to 31 December 2013 as set out below:

|   | R million |
|---|-----------|
| <b>Assets and liabilities acquired:</b> |           |
| Intangibles (Software)                  | 18        |
| Accounts receivable                     | 1         |
| Cash and cash equivalents               | 3         |
| Deferred tax                            | (3)       |
| Accounts payable and accruals           | (3)       |
|   | 16        |
| Consideration settled in cash           | (30)      |
| Goodwill recognised                     | 14        |
| Net cash outflow                        | (27)      |

The business was purchased as an entry into the online market and as entry into the fast growing sports betting industry. The acquisition enables the group to gain invaluable experience given the expected legalisation of online gaming in South Africa.

Goodwill arises from the acquisition of an experienced management team as well as an existing customer base.

## UPDATE ON STRATEGIC INITIATIVES

### **Initiatives to improve operational performance**

Various revenue enhancing and cost saving initiatives have been implemented in recent months and some benefits are evident and flowing through in the operational results. In the current economic environment however, these initiatives are not sufficient to obviate the need to evaluate a much wider restructure.

As announced on SENS on 29 January 2014, in terms of sections 189 and 189A, the group has entered into a consultation process with organised labour and other relevant stakeholders regarding a possible restructure of the business in South Africa. The proposed restructure follows a comprehensive and thorough review of the group's South African operations, with a focus on becoming more efficient and productive, improving revenues and profitability. The initial assessment has identified approximately 1 700 positions that could potentially be affected if a restructure were to be implemented.

### **Initiatives to protect and leverage our existing assets**

#### **GrandWest exclusivity**

We continue to engage with the authorities and assist them with any information that they require to make an informed decision regarding GrandWest's exclusivity. There is still no clarity as to the process that they will follow.

We remain of the view, which is based on our extensive database of guests derived from 12 years of operating in the region, that there is no significant untapped gaming revenue in the Cape metropole. The untapped gaming revenue that exists is found in geographically fragmented areas which cannot

be accessed or serviced by a single new casino – and is certainly nothing that could justify the establishment of another large casino in the catchment area of the City, which is already being well serviced by GrandWest.

### ***Relocation of Morula casino licence***

As announced on SENS on 9 July 2013 the group submitted an application to the Gauteng Gambling Board to amend its Morula casino licence to allow the group to relocate the casino from Mabopane to Menlyn. The public had until 16 August 2013 to submit objections to the application and the group has subsequently responded to all the objections received. Public hearings have been set for the first week of April, whereafter the Gauteng Gambling Board will make its decision.

### ***Sun City***

The refurbishment of the Sun City phase 1 Vacation Club has commenced. The sale of these units was launched in November 2013 and take up to date has been very encouraging.

The refurbishment of public areas at the Cascades hotel is complete and The Desert Suite at the Palace hotel has been converted to a high end Privé to cater for our top-end MVG Platinum card holders and international players.

## **GROW OUR BUSINESS INTO NEW AREAS AND PRODUCTS**

### **South Africa**

#### ***Online Sports betting***

The R30 million acquisition of Powerbet Gaming (Pty) Ltd was concluded on 31 October 2013 and the new Sunbet website has been launched. While still small, business levels have grown strongly within an industry that is fast growing. Strategically, Sunbet provides an entry to internet based gaming in anticipation of online gaming being legalised at some point in the future.

#### ***LPMs and EBTs***

We continue to look for opportunities to enter the LPM and EBT markets which continue to experience strong growth, in certain instances at the expense of our existing businesses.

### **Latin America**

#### ***Panama***

All approvals necessary for the development of the casino have now been received and we have concluded the acquisition on a freehold basis of the casino component, the penthouse level (to be used as a Salon Privé) and certain apartments in the Trump Ocean Club International Hotel and Tower in Panama City, Panama. The development work has commenced with the expected completion and opening of the casino in September 2014 at an estimated cost of US\$105 million.

The casino will have approximately 600 slot machines and 32 tables allocated between the casino component located on the ground floor and the Salon Privé situated on the top floor overlooking the canal and the City. Both facilities will have entertainment and food and beverage offerings.

#### ***Colombia***

The application for a casino licence in Colombia is in progress. The group's proposed casino, which forms part of a mixed use development in Cartagena, will have 310 slots machines and 16 tables and will be developed at an estimated cost of US\$30 million. The group will lease the casino component of the development which includes a 284 room, 5 star InterContinental hotel, convention centre, shops, theatres, apartments and offices. Whilst relatively small, this opportunity is viewed as a low risk entry into the very attractive Colombian gaming market.

## **QUARTERLY TRADING STATEMENTS**

For some time now the group has been releasing quarterly trading updates on SENS (in addition to the half yearly profit announcements required by the Johannesburg Stock Exchange). Due to the volatility that we are experiencing in the industry and the change that the group itself is going through, we do not believe that the quarterly trading updates currently provide meaningful information on which to base investment decisions or are indicative of trends that we are currently experiencing in the business. Consequently the board has decided to stop publishing the quarterly updates but will in line with the Johannesburg Stock Exchange requirements continue to publish the half yearly profit announcements which give a better indication of medium and long term trends.

## OUTLOOK

Over the past six months the group has made significant progress with its strategic objectives as set out in the 2013 integrated annual report. These objectives include a number of key deliverables and revenue growth and cost cutting initiatives, the benefit of which are starting to show in the group's results. As stated previously, the full benefit of these initiatives and the wider group restructure will only fully reflect in the 2015 financial year.

The trading environment is expected to remain subdued but given the initiatives already implemented and the recent improvement in the performance of Monticello the group is optimistic that it will achieve growth in both EBITDA and adjusted headline earnings in comparison to the second half of the 2013 financial year.

The forward looking information above has not been reviewed or reported on by the company's auditors.

For and on behalf of the board

**MV Moosa**  
*Chairman*

**GE Stephens**  
*Chief Executive*

## DECLARATION OF INTERIM CASH DIVIDEND

Notice is hereby given that a gross interim cash dividend of 90 cents (net 76.50 cents) per share for the half year ended 31 December 2013 has been declared, payable to shareholders recorded in the register of the company at the close of business on the record date appearing below. This cash dividend has been declared out of income reserves. The number of ordinary shares in issue at the date of this declaration is 114 129 455 including 10 149 477 million treasury shares. The company has no STC credits to be utilised for offset against the 15% withholding tax. The salient dates applicable to the interim cash dividend are as follows:

**2014**

|  |                    |
|--|--------------------|
| Last day to trade <i>cum</i> interim cash dividend | Thursday, 13 March |
| First day to trade <i>ex</i> interim cash dividend | Friday, 14 March   |
| Record date  | Thursday, 20 March |
| Payment date                                       | Monday, 24 March   |

No share certificates may be dematerialised or rematerialised between Friday, 14 March and Thursday, 20 March both days inclusive. Dividend cheques will be posted and electronic payments made, where applicable, to certificated shareholders on the payment date. Dematerialised shareholders will have their accounts with their Central Securities Depository Participant or broker credited on the payment date.

Sun International Limited's tax reference number is: 9875/186/71/1.

By order of the board

**CA Reddiar**  
*Group Secretary*

21 February 2014

**Registered Office:**  
27 Fredman Drive, Sandown, Sandton 2196

**Sponsor:**  
Rand Merchant Bank (a division of First Rand Bank Limited)

**Transfer secretaries:**  
Computershare Investor Services (Pty) Ltd, 70 Marshall Street, Johannesburg 2001

The profit announcement was prepared under the supervision of the CFO, AM Leeming; Bcom, BACC, CA(SA).

**Directors:**  
MV Moosa (*Chairman*), IN Matthews (*Lead Independent Director*), GE Stephens (*Chief Executive*)\*, PD Bacon, ZBM Bassa, AM Leeming (*Chief Financial Officer*)\*, PL Campher, Dr NN Gwagwa, BLM Makgabo-Fiskerstrand, KH Mazwai\*, B Modise, LM Mojela, GR Rosenthal

*\*Executive*

**Group Secretary:** CA Reddiar  
24 February 2014



("Sun International" or "the group" or "the company") **Registration number:** 1967/007528/06 **Share code:** SUI **ISIN:** ZAE 000097580

[www.suninternational.com](http://www.suninternational.com)